

System Resilience Group (SRG) Briefing	Meeting dated – 19 December 2014
	Venue – Conference room, Barking Learning Centre
Summary of paper	This paper provides a summary of the key issues discussed at the System Resilience Group meeting. The meeting was chaired by Conor Burke (Chief Accountable Officer, BHR CCGs) and attended by members as per the Terms of Reference.

Agenda	Key issues raised
UCB dashboard	Members were updated on the key areas from the dashboard report.
Trust improvement plan	Members received an update on the Trust Improvement Plan.
Programme Board	Members were briefed on the establishment of the Programme Board.
S1 schemes	Leads provided an update on the progress of their schemes.
S2 schemes	Members received a brief update on the progress of the S2 schemes.
Flu planning update	Members were updated on the progress of flu planning.
HR update	Members received a report from the Trust's HR lead on workforce.
Proactive Surge Escalation Framework	Members were briefed on the surge escalation framework and cover arrangements over the Christmas period.
RTT Improvement Plan:	Members received a brief update on the RTT Improvement Plan.
Cancer Improvement Plan:	Members received a brief update on the Cancer Improvement Plan.
AOB	None.
Next meeting	Monday 19 th January 2015 2pm – 4pm, Board room A, Becketts House, Ilford.

System Resilience Group (SRG) Briefing	Meeting dated – 19 January 2015
	Venue – Board Room A, Becketts House
Summary of paper	This paper provides a summary of the key issues discussed at the System Resilience Group meeting. The meeting was chaired by Conor Burke (Chief Accountable Officer, BHR CCGs) and attended by members as per the Terms of Reference.

Agenda	Key issues raised
UCB dashboard:	Members were updated on the key areas from the dashboard report. <ul style="list-style-type: none"> It was noted that the Trust's overall A&E performance was better than the 95% standard at the weekend. PELC was placed in the top 2 best 111 providers nationally.
PELC 111 update:	Members noted the good performance of PELC over the Christmas and New Year period.
Trust improvement plan:	Members received an update on the Trust Improvement Plan and acknowledged the date of the CQC visit in March.
Programme Board update:	Members received a brief overview on the progress of the S2 schemes.
S1 schemes:	Leads provided an update on the progress of their schemes.
S2 schemes:	Members received an update on the progress of the S2 schemes.
Next steps:	Members noted the PMO and reporting arrangements were under review, with an update to come to the next meeting. Members were reminded that the Frailty workshop was taking place this Wednesday (21.01.15).
RTT Improvement Plan:	Members received a brief update on the RTT Improvement Plan.
Cancer Improvement Plan:	Members received a brief update on the Cancer Improvement Plan.
AOB:	None.
Next meeting:	Monday 23 rd February 2015 3pm – 5pm, Committee Room 3b Havering Town Hall Main Road, Romford RM1 3BD

System Resilience Group (SRG) Briefing	Meeting dated – 23 February 2015
	Venue – Havering Town Hall
Summary of paper	This paper provides a summary of the key issues discussed at the System Resilience Group meeting. The meeting was chaired by Conor Burke (Chief Accountable Officer, BHR CCGs) and attended by members as per the Terms of Reference.

Agenda	Areas/issues discussed
SRG dashboard:	Members were updated on the key areas from the dashboard report.
Trust improvement plan/CQC preparation:	Members received an update on the Trust Improvement Plan and were briefed on preparations taking place ahead of the CQC visit in March.
Workforce update:	Feedback was provided from the Workforce subgroup meeting that took place at the beginning of February.
Programme Board update/scheme review:	Members received an update on the progress of the S1 and S2 schemes.
Schemes requiring mainstreaming recommendation:	Members agreed a number of recommendations for 2015/16.
Discharge and flow update:	It was agreed to hold a discussion around the scope / preparation needed for the discharge workshop.
Feedback from the Frailty workshop:	Members were advised that the recommendations from the Frailty workshop would be turned into an action which will be reported back to the March meeting following review at the Integrated Care Steering group.
RTT Improvement Plan:	Members received a brief update on the progress of the RTT Improvement Plan.
Cancer Improvement Plan:	Members received a brief update on the progress of the Cancer Improvement Plan.
AOB:	None.
Next meeting:	Monday 23 rd March 2015 2pm – 4pm, Barking Learning Centre 2 Town Square, Barking IG11 7NB.

System Resilience Group (SRG) Briefing	Meeting dated – 23 March 2015
	Venue – Barking Learning Centre
Summary of paper	This paper provides a summary of the key issues discussed at the System Resilience Group meeting. The meeting was chaired by Conor Burke (Chief Accountable Officer, BHR CCGs) and attended by members as per the Terms of Reference.

Agenda	Areas/issues discussed
SRG dashboard:	Members were updated on the key areas from the dashboard report.
Trust improvement plan	Members received an update on the Trust Improvement Plan and were advised that the CQC report is due by end of May.
Programme Board update/scheme review:	Members received an update on the progress of the S1 and S2 schemes. Members were briefed on the plans in place for the Easter weekend.
Schemes requiring termination/mainstreaming recommendation	Members agreed the need for a review of the JAD service and this will be completed in conjunction with the discharge workshop with a recommendation coming to the June SRG. Community beds will be kept open until 30 th April 2015.
Discharge and flow update	Further to the last SRG, members agreed to hold the discharge workshop post Easter.
Feedback from the Frailty workshop:	Members were advised that the recommendations from the Frailty workshop would be turned into an action which will be reported back to the March meeting following review at the Integrated Care Steering group.
London U&EC network footprint options appraisal	Members were asked to submit their comments and suggestions by the end of the week around the Urgent & Emergency Care networks.
RTT Improvement Plan:	Members received a brief update on the progress of the RTT Improvement Plan.
Cancer Improvement Plan:	Members received a brief update on the progress of the Cancer Improvement Plan.
Forward planner:	Members agreed to use the May SRG meeting as a planning for 15/16 workshop.
AOB:	None.
Next meeting:	Monday 20 th April 2015 2pm – 4pm, Boardroom A, Becketts House Ilford IG1 2QX

System Resilience Group (SRG) Briefing	Meeting dated – 20 April 2015
	Venue – Becketts House, Ilford
Summary of paper	This paper provides a summary of the key issues discussed at the System Resilience Group meeting. The meeting was chaired by Conor Burke (Chief Accountable Officer, BHR CCGs) and attended by members as per the Terms of Reference.

Agenda	Areas/issues discussed
SRG dashboard:	Members were updated on the key areas from the dashboard report.
Workforce update:	Proposal to come to the June SRG meeting which sets out a strategic plan for workforce that members will need to consider / agree.
Planning for 2015/16:	Completion of the winter resilience review template to come to the SRG meeting in May for approval/sign off.
Scheme review by exception:	Members received an update on the schemes which are underperforming.
S1 and S2 schemes requiring mainstreaming recommendation:	Members were advised that the May SRG workshop will focus on planning for 15/16, including recommendations on mainstreaming of winter schemes.
Discharge and flow update:	Report to come to the May meeting on progress of the discharge workshop.
Frailty Workshop - action plan update:	Members received a brief update on the progress of the Frailty action plan.
RTT Improvement Plan:	Members received a brief update on the progress of the RTT Improvement Plan.
Cancer Improvement Plan:	Members received a brief update on the progress of the Cancer Improvement Plan.
AOB:	Members were advised the urgent care procurement process will re-launch. It was agreed to extend the workshop on 18 May.
Next meeting:	Monday 18 May 2015 2pm – 5pm, Boardroom A, Becketts House Ilford IG1 2QX

System Resilience Group (SRG) Briefing	Meeting dated – 18 May 2015
	Venue – Becketts House, Ilford
Summary of paper	This paper provides a summary of the key issues discussed at the System Resilience Group workshop. The workshop was chaired by Conor Burke (Chief Accountable Officer, BHR CCGs) and attended by members as per the Terms of Reference.

Areas/issues discussed
<p>The workshop covered the following areas:</p> <p><i>Review of 2014/15 performance</i></p> <ul style="list-style-type: none"> • Year-end position/trend analysis. • Scheme review and headline messages. <p><i>Plan for 2015/16</i></p> <ul style="list-style-type: none"> • Activity plan. • Systems Resilience Planning 2015/16. <p>Next steps:</p> <ul style="list-style-type: none"> • 2015/16 Plan to be presented at the next meeting. <p>Date of next meeting: Thursday 18th June 2015 2pm – 4pm Committee Room 3, Havering Town Hall, RM1 3BD</p>

System Resilience Group (SRG) Briefing	Meeting dated – 18 June 2015
	Venue – Becketts House, Ilford
Summary of paper	This paper provides a summary of the key issues discussed at the System Resilience Group meeting. The meeting was chaired by Conor Burke (Chief Accountable Officer, BHR CCGs) and attended by members as per the Terms of Reference.

Agenda	Areas/issues discussed
Frailty workshop - action plan update	Members received an update on the frailty action plan which was discussed in detail at the Integrated Care Steering Group.
Performance reporting	Key areas from the dashboard were highlighted and members received an update on the actions that came out of the SRG workshop around admission ratios.
Trust Improvement Plan	The Trust Improvement Plan is in the process of being revised.
Plan for 2015/16	It was agreed for the dashboard to be developed to include performance of BCF and QIPP plans.
Other actions since SRG workshop:	Members were provided with feedback following the JAD review workshop
Non-Elective Threshold Report	Members signed off the non-elective threshold report.
Planned Care	Members were updated on the RTT and Cancer improvement plans and were advised of a submission around assurance of the 62 day cancer waits standard.
Strategic Development	Members noted the date of the BHR Urgent Care conference.
AOB	It was agreed for the GP Federation chairs to be invited to future meetings. A revised template is due for submission on the 8 high impact interventions by 9/7.
Next meeting:	Wednesday 22 nd July 2015 9am – 11am, Boardroom A, Becketts House Ilford IG1 2QX

System Resilience Group (SRG) Briefing	Meeting dated – 22 July 2015
	Venue – Becketts House, Ilford
Summary of paper	This paper provides a summary of the key issues discussed at the System Resilience Group meeting. The meeting was chaired by Sarah Tedford (Chief Operating Officer, BHRUT) and attended by members as per the Terms of Reference.

Agenda	Areas/issues discussed
Matters arising	Members received a report on Friday discharge rates which have improved compared to the same period last year.
Performance reporting	Key areas from the dashboard were highlighted and members received a revised version of the dashboard. It was agreed to use the revised version going forward.
Trust Improvement Plan	The Trust Improvement Plan is in the process of being updated following the CQC report.
Plan for 2015/16	It was agreed to produce a summary which lists all the schemes and their impact. Plan to be brought back to the next SRG for approval. The JAD KPI's were agreed and will be included in the dashboard.
Strategic Development	Members noted the BHR Urgent Care conference feedback, the latest position of the Urgent and Emergency Care Vanguard bid and the NEL Urgent and Emergency Care Network.
Planned Care	Members were updated on the RTT and Cancer improvement plans and were advised that the 62 day cancer waits standard has been escalated nationally. In future, the SRG will have a significant role in assuring improvement.
Next meeting:	Thursday 20th August 2015 2.30pm – 4.30pm Committee room 3b, Havering Town Hall RM1 3BD

System Resilience Group (SRG) Briefing	Meeting dated – 20 August 2015
	Venue – Havering Town Hall
Summary of paper	This paper provides a summary of the key issues discussed at the System Resilience Group meeting. The meeting was chaired by Conor Burke (Chief Officer, BHR CCGs) and attended by members as per the Terms of Reference.

Agenda	Areas/issues discussed
Matters arising	Members received a report on non-elective admissions/attendances. It was agreed a more detailed report be brought back to the next meeting.
Performance reporting	Key areas from the dashboard were highlighted.
Trust Improvement Plan	Members received the final version of the Trust Improvement Plan which has been updated based on the CQC report.
Plan for 2015/16	Plan to be brought back to the next SRG for approval.
Strategic Development	Members noted the latest position of the Urgent and Emergency Care Vanguard bid and the NEL Urgent and Emergency Care Network.
Planned Care	Members were updated on the RTT and Cancer improvement plans.
Next meeting:	Wednesday 23 September 2015 9am – 11am Board room A, Becketts House, Ilford

System Resilience Group (SRG) Briefing	Meeting dated – 23 September 2015
	Venue – Becketts House
Summary of paper	This paper provides a summary of the key issues discussed at the System Resilience Group meeting. The meeting was chaired by Conor Burke (Chief Officer, BHR CCGs) and attended by members as per the Terms of Reference.

Agenda	Areas/issues discussed
Matters arising	Members received a report on non-elective admissions/attendances. Further work be done and reported back at the October meeting. An update on workforce resilience was provided.
Performance reporting	Key areas from the dashboard were highlighted.
Trust Improvement Plan	Members received an update on BHRUT A&E.
Plan for 2015/16	Members received an update on progress of key areas of the 2015/16 plan.
Strategic Development	Members noted the latest position of the Urgent and Emergency Care Vanguard bid and the NEL Urgent and Emergency Care Network.
Planned Care	Members were updated on the RTT and Cancer improvement plans.
Next meeting:	Thursday 22 October 2015 2pm – 4pm Committee room 3b, Havering Town Hall, Main Road, Romford, RM1 3BD

System Resilience Group (SRG) Briefing	Meeting dated – 22 October 2015
	Venue – Havering Town Hall
Summary of paper	This paper provides a summary of the key issues discussed at the System Resilience Group meeting. The meeting was chaired by John Brouder (Chief Executive, NELFT) and attended by members as per the Terms of Reference.

Agenda	Areas/issues discussed
Matters arising	Members received an update on a number of improvement initiatives including workforce and feedback from the recent flow and discharge sessions.
Planned Care	Members were updated on the RTT and Cancer improvement plans. More detailed update to come to the next meeting.
Performance reporting	Key areas from the dashboard were highlighted.
Trust Improvement Plan	Members received an update on the latest developments of the trust improvement plan.
Plan for 2015/16	Members received an update on progress of key areas of the 2015/16 plan.
Strategic Development	Members noted the latest position of the Urgent and Emergency Care Vanguard programme and the NEL Urgent and Emergency Care Network.
AOB	Members noted the Unit visits taking place to discuss the successful work that has taken place in the system which has led to improvements.
Next meeting:	Monday 16 th November 2015 2pm – 4pm Board room A, Becketts House, Ilford.

System Resilience Group (SRG) Briefing	Meeting dated – 16 November 2015
	Venue – Board room A, Becketts House
Summary of paper	This paper provides a summary of the key issues discussed at the System Resilience Group meeting. The meeting was chaired by Conor Burke (Chief Officer, BHR CCGs) and attended by members as per the Terms of Reference.

Agenda	Areas/issues discussed
Matters arising	Members received an update on a number of improvement initiatives including progress since the discharge to assess workshop.
Planned Care	Members were updated on the RTT and Cancer improvement plans. Further update to come to the next meeting.
Performance reporting	Key areas from the dashboard were highlighted.
Trust Improvement Plan	Members received an update on the latest developments of the trust improvement plan.
Plan for 2015/16	Members received an update on progress of key areas of the 2015/16 plan.
Strategic Development	Members noted the latest position of the Urgent and Emergency Care Vanguard programme and the NEL Urgent and Emergency Care Network.
Next meeting:	8th December 2015 3pm – 5pm Bellows room, Imperial Offices 2-4 Eastern Road, Romford Essex RM1 3P

System Resilience Group (SRG) Briefing	Meeting dated – 8 December 2015
	Venue – Bellows room, Imperial Offices, Romford
Summary of paper	This paper provides a summary of the key issues discussed at the System Resilience Group meeting. The meeting was chaired by Conor Burke (Chief Officer, BHR CCGs) and attended by members as per the Terms of Reference.

Agenda	Areas/issues discussed
Planned Care	Members were updated on the RTT and Cancer improvement plans. Further update to come back to the next meeting.
Performance reporting	Key areas from the dashboard were highlighted.
Trust Improvement Plan	Members received a brief update on the latest developments of the Trust Improvement Plan.
Plan for 2015/16	Members received an update on progress of key areas of the 2015/16 plan and key actions being taken ahead of the Christmas and New Year period.
Strategic Development	Members noted the latest position of the Urgent and Emergency Care Vanguard .
Next meeting:	1 st February 2016 2pm – 4pm Bellows room, Imperial Offices 2-4 Eastern Road, Romford Essex RM1 3P

System Resilience Group (SRG) Briefing	Meeting dated – 1 February 2016
	Venue – Boardroom A, Becketts House, Ilford
Summary of paper	This paper provides a summary of the key issues discussed at the System Resilience Group meeting. The meeting was chaired by Conor Burke (Chief Officer, BHR CCGs) and attended by members as per the Terms of Reference.

Agenda	Areas/issues discussed
Planned Care	Members were updated on the RTT and Cancer improvement plans. The Trust advised that they have appointed a Programme director to work across the system to increase management capacity for RTT. Further update to come back to the next meeting.
Performance reporting	Key areas from the dashboard were highlighted.
Trust Improvement Plan	Members received a brief update on the latest developments of the Trust Improvement Plan.
Plan for 2015/16	Members received an update on progress of key areas of the 2015/16 plan.
Strategic Development	Members noted the latest position of the Urgent and Emergency Care Vanguard .
Next meeting:	29th February 2016 1pm – 3pm Boardroom, Trust HQ, Queens Hospital, Rom Valley Way, Romford, RM7 0AG

System Resilience Group (SRG) Briefing	Meeting dated – 29 February 2016
	Venue – Board room, Trust HQ, Queens Hospital
Summary of paper	This paper provides a summary of the key issues discussed at the System Resilience Group meeting. The meeting was chaired by Conor Burke (Chief Officer, BHR CCGs) and attended by members as per the Terms of Reference.

Agenda	Areas/issues discussed
Matters arising	Members were updated on latest flu uptake and progress for neuro-rehab.
Performance reporting	Key areas from the dashboard were highlighted.
A&E front/back door	Members received an update on plans to improve the front and back door of A&E.
Trust Improvement Plan	Members received a brief update on the latest developments of the Trust Improvement Plan.
Strategic Development	Members noted the latest position of the Urgent and Emergency Care Vanguard .
Planned Care	Members were updated on the RTT and Cancer improvement plan.
AOB	Members noted the letter around the upcoming junior doctor's strike.
Next meeting:	Wednesday 30 th March 2016 10am – 12pm Committee room 3A, Havering Town Hall, Main Road, Romford, RM1 3BB

System Resilience Group (SRG) Briefing	Meeting dated – 30 March 2016
	Venue – Committee room 3A, Havering Town Hall
Summary of paper	This paper provides a summary of the key issues discussed at the System Resilience Group meeting. The meeting was chaired by Conor Burke (Chief Officer, BHR CCGs) and attended by members as per the Terms of Reference.

Agenda	Areas/issues discussed
Matters arising	Members were updated on latest flu uptake and progress for neuro-rehab.
Planned Care	Members were updated on the RTT and Cancer improvement plan.
Performance reporting	Key areas from the dashboard were highlighted.
Review of SRG Governance and Delivery arrangements	Members were advised that the governance and delivery arrangements of these meetings were under review.
Resilience arrangements	Members were updated on performance over the Easter period.
A&E front/back door	Members received an update on plans to improve the front and back door of A&E.
Strategic Development	Members noted the latest position of the Urgent and Emergency Care Vanguard.
Trust Improvement Plan	Members received a brief update on the latest developments of the Trust Improvement Plan.
AOB	No other business.
Next meeting:	Monday 25th April 2016 1pm - 3pm Board room A, Becketts House, 2-14 Ilford Hill, Ilford IG1 2QX

System Resilience Group (SRG) Briefing	Meeting dated – 4 May 2016
	Venue – Bentley Rooms, Imperial Offices
Summary of paper	This paper provides a summary of the key issues discussed at the System Resilience Group meeting. The meeting was chaired by Conor Burke (Chief Officer, BHR CCGs) and attended by members as per the Terms of Reference.

Agenda	Areas/issues discussed
SRG Governance and Delivery arrangements	Members were updated on the review of the SRG governance and delivery arrangements being undertaken by Prederi. Final report will be presented at the next meeting.
Performance Update	Key areas from the dashboard were highlighted.
Urgent and Emergency Care Delivery Plan	Members were updated on the latest UEC programme plan and discussed the outcome of the urgent care engagement and research. BHRUT presented the latest UCC strategy document. Discussions took place around the national policy changes and implications to DToC reporting, the discharge standards project and received an update on the discharge to assess pilot.
Planned Care delivery plan	Members were updated on the RTT and Cancer performance position.
BHRUT Improvement Plan	Members noted the latest update on the Trust Improvement Plan.
Next meeting:	Monday 23 rd May 2016 1pm - 3pm Committee Room 2, Barking Town Hall

System Resilience Group (SRG) Briefing	Meeting dated – 23 May 2016
	Venue – Committee room2, Barking Town Hall
Summary of paper	This paper provides a summary of the key issues discussed at the System Resilience Group meeting. The meeting was chaired by Conor Burke (Chief Officer, BHR CCGs) and attended by members as per the Terms of Reference.

Agenda	Areas/issues discussed
National flu year-end report	Members received an update on the year-end position for flu uptake. Staff immunisation plan to come to the next meeting.
SRG Governance and Delivery arrangements	Members were updated on the latest outcome of the review. It was agreed to strengthen areas of the report ahead of being presented at the next meeting.
Urgent and Emergency Care Delivery Plan	Key areas from the dashboard were highlighted.
NEL UEC Network update	Members were advised the NEL UEC Network plan is being aligned with the Sustainability and Transformation Plan.
Planned Care delivery plan	Members were updated on the RTT and Cancer performance position.
Next meeting:	Monday 27 th June 2016 3pm – 5pm Committee Room 2, Havering Town Hall, Main Rd, Romford RM1 3BB

System Resilience Group (SRG) Briefing	Meeting dated – 27 June 2016
	Venue – Committee Room 3b, Havering Town Hall
Summary of paper	This paper provides a summary of the key issues discussed at the System Resilience Group meeting. The meeting was chaired by Conor Burke (Chief Officer, BHR CCGs) and attended by members as per the Terms of Reference.

Agenda	Areas/issues discussed
Planned Care delivery plan	Members received an update on the latest position for RTT and Cancer. It was agreed to take a summary to the Health and Wellbeing Board's which clearly sets out the progress made to date and current position.
Governance and delivery review	Members received and agreed to the recommendations set out in the governance review.
Urgent and Emergency Care delivery plan	Members were updated on each workstream that sits under the U&EC programme.
NEL U&EC network update	Members were updated on the latest work going on as part of the North East London Urgent and Emergency Care Network.
Next meeting:	Monday 25 th July 2016 1pm-3pm Boardroom A, Becketts House, Ilford.

System Resilience Group (SRG) Briefing	Meeting dated – 25 July 2016
	Venue – Board room A, Becketts House
Summary of paper	This paper provides a summary of the key issues discussed at the System Resilience Group meeting. The meeting was chaired by Conor Burke (Chief Officer, BHR CCGs) and attended by members as per the Terms of Reference.

Agenda	Areas/issues discussed
Planned Care delivery plan	Members received an update on the latest position for RTT and Cancer including the progress of the demand management work.
Urgent and Emergency Care delivery plan	<p>Members received the new dashboard format with metrics/measures aligned to the UEC workstreams.</p> <p>Members were updated on the progress of each workstream, the majority are on track. Delivery plans will come to the next SRG following sign off at the UEC Programme Delivery Board.</p> <p>BHRUT updated members on the outcome of the first week of a redirect pilot which members agreed to extend. A full evaluation will be taken to the August meeting.</p>
NEL U&EC network update	Members were updated on the latest work going on as part of the North East London Urgent and Emergency Care Network. The remit will now focus on NHS 111.
Sustainability and Transformation Plan	<p>Members were advised the STP was submitted on 30/6 and a meeting took place with NHSI who gave positive feedback on the progress made.</p> <p>A viable and robust plan will need to go back to NHSI in September.</p>
Next meeting:	<p>Monday 22nd August 2016 1pm-3pm Boardroom, Queens Hospital, Rom Valley Way.</p>

System Resilience Group (SRG) Briefing	Meeting dated – 22 August 2016
	Venue – Board room, Queens Hospital
Summary of paper	This paper provides a summary of the key issues discussed at the System Resilience Group meeting. The meeting was chaired by Conor Burke (Chief Officer, BHR CCGs) and attended by members as per the Terms of Reference.

Agenda	Areas/issues discussed
Planned Care delivery plan	Members received an update on the latest position for RTT and Cancer including the progress of the demand management work.
A&E improvement plan	Members agreed to the revised SRG TORs and recommendations to reflect the national requirement to establish local A&E delivery boards.
Urgent and Emergency Care delivery plan	Members received an update on the UEC programme dashboard. Members were updated on the progress of each workstream, all are progressing well. Detailed reports on activity / performance to come to the next meeting. BHRUT updated members on the outcome of the four week redirect pilot which members agreed to establish permanently, with routine performance updates to be provided at these meetings.
NEL U&EC network update	Members were updated on the latest work going on as part of the North East London Urgent and Emergency Care Network.
Next meeting:	Monday 26 th September 2016 1pm – 3pm Conference room, Barking Learning Centre, 2 Town Square, Barking, IG11 7NB